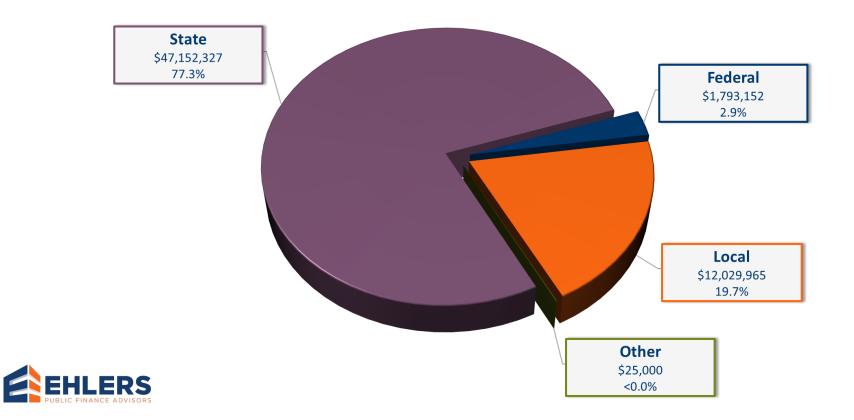


Budget Forecasting & Evaluating Voter Approved Revenue Options

Beth Downes – Municipal Advisor, Ehlers Randy Anderson – Product Manager, Ehlers

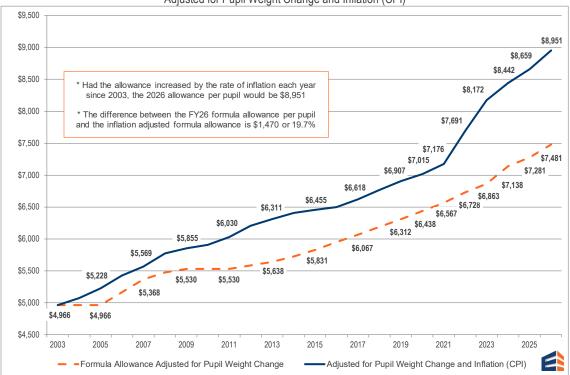
District Funding Allocation



Financial Trends – General Ed Revenue

General Education Formula Allowance, 2003-2026

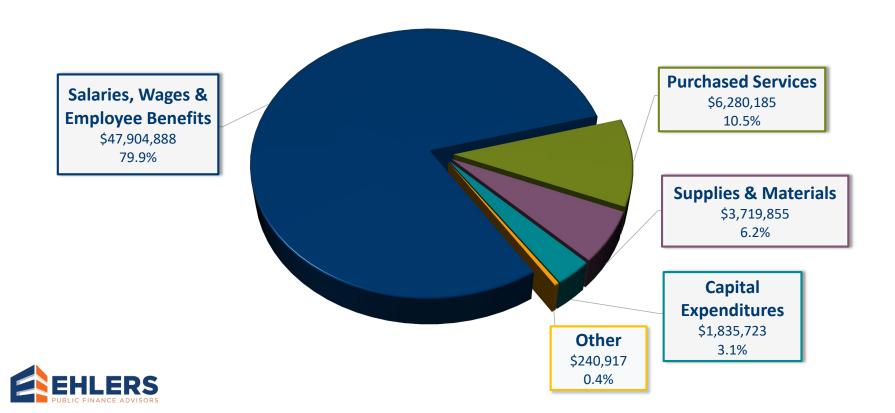
Adjusted for Pupil Weight Change and Inflation (CPI)





Source: MDE December 2024 CPI Inflation Estimates and Minnesota Laws 2023

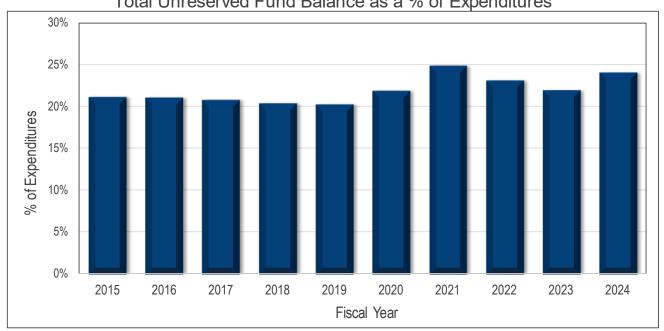
District Expenditures

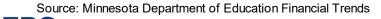


Statewide Fund Balances

GENERAL FUND

Total Unreserved Fund Balance as a % of Expenditures

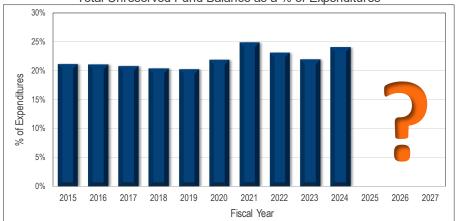




Going Forward...

GENERAL FUND

Total Unreserved Fund Balance as a % of Expenditures



Future challenges:

- Legislative changes & increases in funding
- Inflation
- Increased property valuations
- Expiration of ESSER funds
- Challenging enrollment
- Contract settlements

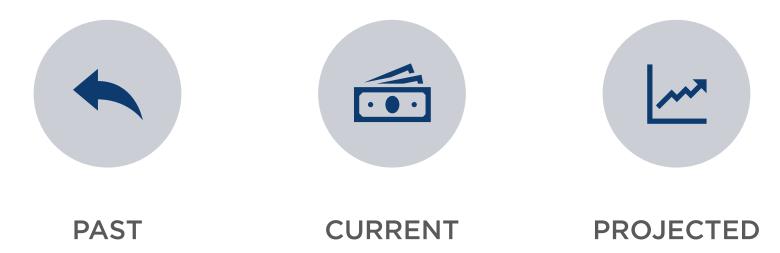




BUDGET FORECASTING

Financial Forecasting

 Fiscal management tool provides estimated data based on financial conditions from:





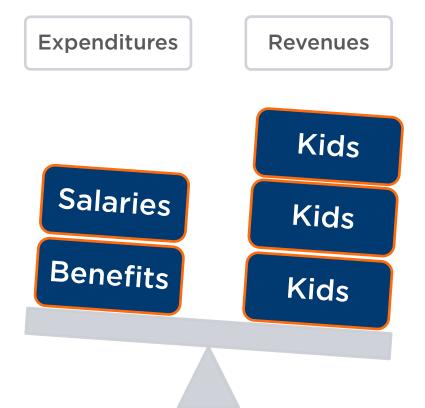
Financial Forecasting

- Allows for consistency and stability
- Provides sustainability of programs
- Creates framework for addressing needs
- Promotes budget management discipline
- Ensures integrity

- Allows proactive v. reactive decision making
- Discourages unstainable practices
- Assists with negotiation strategies
- Diminishes "surprises"
- Builds credibility
- Promotes transparency



Balanced Approach





General Fund: Budget Projections

Five Year General Fund Budget Projection Summary

Definitions	Actual 2023-2024	Budget <u>2024-2025</u>	Projected 2025-2026	% Chg	Projected 2026-2027	% Chg	Projected 2027-2028	% Chg	Projected 2028-2029	% Chg	Projected 2029-2030	% Chg
Revenue	\$14,243,448	\$14,185,628	\$14,862,351	4.8%	\$14,964,049	0.7%	\$15,251,287	1.9%	\$15,449,248	1.3%	\$15,637,490	1.2%
Expenditures	<u>\$14,058,011</u>	<u>\$14,873,976</u>	<u>\$15,295,218</u>	2.8%	<u>\$15,315,218</u>	0.1%	<u>\$15,624,747</u>	2.0%	<u>\$15,937,638</u>	2.0%	<u>\$16,257,857</u>	2.0%
Revenue Over (Under) Expenditures	<u>\$185,437</u>	(\$688,348)	(\$432,867)		<u>(\$351,170)</u>		(\$373,460)		(\$488,390)		(\$620,368)	,
Fund Balance	\$4,270,788	\$3,582,440	<u>\$3,149,573</u>		\$2,798,403		<u>\$2,424,943</u>		<u>\$1,936,553</u>		<u>\$1,316,186</u>	
Assigned Fund Balance	\$1,890,817	\$1,197,993	\$927,146		\$872,593		\$875,857		\$878,590		\$885,469	
Unassigned Fund Balance	\$2,379,971	\$2,384,447	\$2,222,427		\$1,925,810		\$1,549,087		\$1,057,963		\$430,716	
Percent Unassigned	16.9%	16.0%	14.5%		12.6%		9.9%		6.6%		2.6%	
Unassigned Target Fund Balance %	15.0%	15.0%	15.0%		15.0%		15.0%		15.0%		15.0%	
Minimum Unassigned Fund Balance	\$2,108,702	\$2,231,096	\$2,294,283		\$2,297,283		\$2,343,712		\$2,390,646		\$2,438,679	
Fund Balance Over (Under) Target	\$271,270	\$153,351	(\$71,856)		(\$371,472)		(\$794,625)		(\$1,332,683)		(\$2,007,962)	,





Fund Balance

- General Fund Total Fund Balance
 - ✓ Unassigned
 - ✓ Assigned / Committed Fund Balances
 - ✓ Restricted Fund Balances
 - > LTFM fund balance / future revenues
 - ➤ Operating capital fund balance / future revenues



General Fund Budget

- If budget is imbalanced (expenditures > revenues), district has two options:
 - ✓ Reduce expenditures
 - ✓ Increase revenues
 - ➤ Operating referendum
 - ➤ Capital project levy



Voter-Approved Funding





"Levies are for Learning"

- Operating Referendum
 - Capital Project Levy

"Bonds are for Building"

Building Bonds



When Would New Revenue be Available?

November 2025

Operating Referendum Vote

December 2025

School
 Board
 certificates
 the levy

Taxes Payable 2026

• 1st year of tax increase

Fiscal Year 2026-27

1st year
 District
 recognizes
 additional
 revenues



Operating Referendum vs Capital Project Levy

	Operating Referendum	Capital Project Levy
Tax Levy Based On	Referendum Market Value	Net Tax Capacity
Funding Source	Tax Levy / State Aid	Tax Levy
Authority	Per Pupil	Tax Rate
Inflationary Factor	Optional / CPI	No / Changes with Tax Base
Maximum Amount	\$2,266 per pupil	No maximum
Allowable Uses	Any Operating Expenditure	Technology / Capital Expenditures
Election Dates	November	Feb, Apr, May, Aug, Nov
Maximum Length	10 years	10 years
School Board Renewal	Yes (one-time)	No



School District: Hutchinson

Assessment Year 2023 (Taxes Payable 2024) Tax Base by Property Type

	Market Value	Percent of Total	Referendum Market Value*	Percent of Total	Net Tax Capacity**	Percent of Total
Totals	2,780,976,395	100.0%	2,069,795,738	100.0%	27,638,157	100.0%
Residential Homestead	1,485,297,970	53.4%	1,463,658,538	70.7%	14,040,739	50.8%
Other Residential	266,240,950	9.6%	262,860,825	12.7%	2,987,940	10.8%
Commercial / Industrial	265,232,400	9.5%	265,232,400	12.8%	5,001,576	18.1%
Non Qualifying Agricultural	79,430,275	2.9%	77,556,775	3.7%	737,677	2.7%
Qualifying Agriculture	669,712,600	24.1%		0.0%	5,010,258	18.1%
Seasonal Recreational	15,062,200	0.5%	487,200	0.0%	152,244	0.6%
TIF & FD			1		-292,278	-1.1%
**Totals include TIF and Fiscal Dispari	ities adjustments		- Operating Refe	rendum	All other school	taxes
			- Local Optional F	Revenue	including building	bonds
			- Equity			
			33% of Total I	_evy	67% of Total L	_evy



Hutchinson Public Sc	hools, ISD 423	Capital Project Levy	Operating Referendum Revenue	Difference
axes Payable 2026 (Revenue F	iscal Year 2026-27)	\$1,000,000	\$1,000,000	\$0
Type of Property	Estimated Market Value		ted Annual Tax es Payable in 20	
	\$150,000	\$40	\$70	-\$30
	200,000	59	93	-34
	250,000	78	116	-38
Residential	300,000	97	139	-42
Homestead	350,000	116	162	-46
	400,000	135	186	-51
	450.000	153	209	-56
	500,000	172	232	-60
	\$250,000	\$147	\$116	\$31
Commercial/	500,000	320	232	88
Industrial	750,000	493	348	145
	1,000,000	666	464	202
Agricultural	\$7,000	\$1.21	\$0	\$1.21
Homestead**	8,000	1.38	0	1.38
(average value per acre	9,000	1.56	0	1.56
of land & buildings)	10,000	1.73	0	1.73
Agricultural	\$7,000	\$2.42	\$0	\$2.42
Non-Homestead**	8,000	2.77	0	2.77
(average value per acre	9,000	3.11	0	3.11
of land & buildings)	10,000	3.46	0	3.46



School District: Pine River-Backus

Assessment Year 2023 (Taxes Payable 2024) Tax Base by Property Type

	Market Value	Percent of Total	Referendum Market Value*	Percent of Total	Net Tax Capacity**	Percent of Total
Totals	2,793,863,768	100.0%	1,277,307,257	100.0%	30,015,157	100.0%
Residential Homestead	836,488,307	29.9%	815,249,557	63.8%	8,163,428	27.2%
Other Residential	133,833,317	4.8%	133,452,942	10.4%	1,452,846	4.8%
Commercial / Industrial	236,804,979	8.5%	236,804,979	18.5%	4,595,480	15.3%
Non Qualifying Agricultural	75,097,580	2.7%	73,231,378	5.7%	687,671	2.3%
Qualifying Agriculture	377,599,385	13.5%		0.0%	3,081,295	10.3%
Seasonal Recreational	1,134,040,200	40.6%	18,568,400	1.5%	12,037,060	40.1%
TIF & FD					-2,622	0.0%
**Totals include TIF and Fiscal Dispar	rities adjustments		- Operating Refer	rendum	All other school	taxes
			- Local Optional F	Revenue	including building	bonds
			- Equity			
			38% of Total I	_evy	62% of Total L	_evy



Type of Property Estimated Market Value Taxes Payable in 2026*	Pine River-Backus Public Scho	ols, ISD 2174	Capital Project Levy	Operating Referendum Revenue	Variance
Stopporty Market Value Taxes Payable in 2026*		iscal Year 2026-27)	\$896,000		\$0
150,000 32 102 77 200,000 47 137	Type of Property				
350,000 91 239 10	Residential	150,000 200,000	32 47	102 137	\$51 70 90 109
Commercial/ Industrial 250,000 500,000 1,000,000 116 252 252 342 342 325 342 342 342 342 342 342 342 342 342 342	Homestead	350,000 400,000	91 106	239 273	129 148 167 206
Homestead** 3,000 0.41 0 -0	- - · · · · · · · · · · · · · · · · · ·	250,000 500,000	116 252	171 342	\$27 55 90 159
Non-Homestead** 3,000 0.82 0 -0 (average value per acre of land & buildings) 4,000 1.09 0 -1 \$100,000 1.36 0 -1 \$100,000 \$27 \$0 -\$ \$easonal 200,000 54 0 -5 Recreational 300,000 82 0 -6 Residential 400,000 109 0 -1	Homestead** (average value per acre	3,000 4,000	0.41 0.54	0	-\$0.27 -0.41 -0.54 -0.68
Seasonal 200,000 54 0 Recreational 300,000 82 0 Residential 400,000 109 0 1	Non-Homestead** (average value per acre	3,000 4,000	0.82 1.09	0	-\$0.54 -0.82 -1.09 -1.36
Residential 400,000 109 0 -1		200,000	54	0	-\$27 -54 -82
		400,000	109	0	-82 -109 -136



General Fund: Budget Projections with New Operating Referendum

Five Year General Fund Budget Projection Summary

Definitions	Actual 2023-2024	Budget <u>2024-2025</u>	Projected <u>2025-2026</u>	% Chg	Projected 2026-2027	% Chg	Projected 2027-2028	% Chg	Projected 2028-2029	% Chg	Projected 2029-2030	% Chg
Revenue	\$14,243,448	\$14,185,628	\$14,862,351	4.8%	\$15,236,870	2.5%	\$15,533,035	1.9%	\$15,737,382	1.3%	\$15,931,561	1.29
Expenditures	<u>\$14,058,011</u>	<u>\$14,873,976</u>	<u>\$15,295,218</u>	2.8%	\$15,315,218	0.1%	<u>\$15,624,747</u>	2.0%	\$15,937,638	2.0%	\$16,257,857	2.09
Revenue Over (Under) Expenditures	<u>\$185,437</u>	(\$688,348)	(\$432,867)		(\$78,349)		<u>(\$91,712)</u>		(\$200,257)		(\$326,296)	
Fund Balance	<u>\$4,270,788</u>	<u>\$3,582,440</u>	\$3,149,573		\$3,071,224		\$2,979,512		\$2,779,256		\$2,452,959	
Assigned Fund Balance	\$1,890,817	\$1,197,993	\$927,146		\$872,593		\$875,857		\$878,590		\$885,469	
Unassigned Fund Balance	\$2,379,971	\$2,384,447	\$2,222,427		\$2,198,631		\$2,103,656		\$1,900,665		\$1,567,490	
Percent Unassigned	16.9%	16.0%	14.5%		14.4%		13.5%		11.9%		9.6%	
Unassigned Target Fund Balance %	15.0%	15.0%	15.0%		15.0%		15.0%		15.0%		15.0%	
Minimum Unassigned Fund Balance	\$2,108,702	\$2,231,096	\$2,294,283		\$2,297,283		\$2,343,712		\$2,390,646		\$2,438,679	
Fund Balance Over (Under) Target	\$271,270	\$153,351	(\$71,856)		(\$98,652)		(\$240,056)		(\$489,980)		(\$871,189)	

	Actual	Budget	Projected	%	Projected	%	Projected	%	Projected	%	Projected	%
	2023-2024	<u>2024-2025</u>	<u>2025-2026</u>	Chg	<u>2026-2027</u>	Chg	<u>2027-2028</u>	Chg	<u>2028-2029</u>	Chg	2029-2030	Chg
Basic Funding Formula	\$7,138	\$7,281	\$7,456	2.4%	\$7,631	2.4%	\$7,790	2.1%	\$7,972	2.3%	\$8,150	2.2%
Operating Referendum	\$200	\$200	\$200	0.0%	\$450	125.0%	\$455	1.2%	\$461	1.3%	\$467	1.3%
Total Adj Pupil Units	1,169	1,158	1,151	-0.6%	1,142	-0.8%	1,155	1.2%	1,154	-0.1%	1,152	-0.2%
Per Pupil Revenue	\$12,179	\$12,247	\$12,914	5.4%	\$13,348	3.4%	\$13,452	0.8%	\$13,637	1.4%	\$13,828	1.4%
Per Pupil Expenditures	\$12,021	\$12,842	\$13,290	3.5%	\$13,417	1.0%	\$13,531	0.9%	\$13,811	2.1%	\$14,112	2.2%



General Fund: Review

Month Ended August 30, 2024	oarison 	1									URCE, OBJE RAM SERIES	ECT	August	30, 2024
GENERAL FUND DETAILED														
REVENUE												August 30, 2024	August 30, 2023	August 30, 2022
					Adopted		Revised				Budget	% of Budget	% of Actuals	% of Actuals
REVENUE CATEGORIES	Ju	ıne 30, 2023	June 30, 2024		Budget		Budget	Re	ceived YTD		Remaining	Received	Received	Received
Property Tax	\$	1,319,448	\$ 1,327,708	\$	1,377,230	\$	-	\$	278,923	\$	1,098,307	20.25%	0.00%	37.47%
Local Revenue (Fees, Interest, Etc.)	\$	854,678	\$ 1,016,132	\$	732,910	\$	-	\$	87,063		645,847	11.88%	6.94%	7.58%
State Revenue	\$	8,822,930	\$ 9,622,420	\$	9,214,640	\$	-	\$	386,633		8,828,007	4.20%	5.15%	14.71%
Federal Revenue	\$	421,612	\$ 266,045	\$	67,570	\$	-	\$	-		67,570	0.00%	0.00%	11.52%
Other Revenue	\$	56,815	\$ 53,534	\$	65,350	\$	-	\$	(1,520)		66,870	-2.33%	0.46%	5.76%
TOTAL REVENUE	\$	11,475,483	\$ 12,285,840	\$	11,457,700	\$	-	\$	751,098	\$	10,706,602	6.56%	4.61%	16.64%
EXPENDITURES												- ·	August 30, 2023	•
	Τ.				Adopted	Γ	Revised	E	Expended		Budget	% of Budget	% of Actuals	% of Actuals
OBJECT SERIES		ine 30, 2023	June 30, 2024		Budget		Revised Budget		YTD	+	Remaining	% of Budget Expended	% of Actuals Expended	% of Actuals Expended
OBJECT SERIES Salary & Wages	\$	6,254,216	\$ 6,441,277	_	Budget 6,475,810	_		\$	YTD 215,293	+	Remaining 6,260,517	% of Budget Expended 3.32%	% of Actuals Expended 3.16%	% of Actuals Expended 3.30%
OBJECT SERIES		,	\$ 6,441,277	_	Budget	_	Budget		YTD	+	Remaining	% of Budget Expended	% of Actuals Expended 3.16%	% of Actuals Expended
OBJECT SERIES Salary & Wages	\$	6,254,216	\$ 6,441,277 \$ 1,868,623	\$	Budget 6,475,810	\$	Budget	\$	YTD 215,293	+	Remaining 6,260,517	% of Budget Expended 3.32%	% of Actuals Expended 3.16% 4.45%	% of Actuals Expended 3.30%
OBJECT SERIES Salary & Wages Employee Benefits	\$	6,254,216 1,802,962	\$ 6,441,277 \$ 1,868,623 \$ 2,175,646	\$	Budget 6,475,810 1,966,620	\$	Budget -	\$	215,293 84,384	+	Remaining 6,260,517 1,882,236	% of Budget Expended 3.32% 4.29%	% of Actuals Expended 3.16% 4.45%	% of Actuals Expended 3.30% 4.62%
OBJECT SERIES Salary & Wages Employee Benefits Purchased Services	\$ \$ \$	6,254,216 1,802,962 2,152,028	\$ 6,441,277 \$ 1,868,623 \$ 2,175,646	\$ \$ \$	Budget 6,475,810 1,966,620 2,198,530	\$ \$	Budget - - -	\$ \$ \$	215,293 84,384 231,214	+	Remaining 6,260,517 1,882,236 1,967,316	% of Budget Expended 3.32% 4.29% 10.52%	% of Actuals Expended 3.16% 4.45% 13.15% 26.36%	% of Actuals Expended 3.30% 4.62% 11.01%
OBJECT SERIES Salary & Wages Employee Benefits Purchased Services Supplies & Materials	\$ \$ \$ \$	6,254,216 1,802,962 2,152,028 757,214	\$ 6,441,277 \$ 1,868,623 \$ 2,175,646 \$ 733,791	\$ \$ \$	Budget 6,475,810 1,966,620 2,198,530 772,830	\$ \$	Budget - - -	\$ \$ \$	215,293 84,384 231,214 140,320	+	Remaining 6,260,517 1,882,236 1,967,316 632,510	% of Budget Expended 3.32% 4.29% 10.52% 18.16%	% of Actuals Expended 3.16% 4.45% 13.15% 26.36% 8.61%	% of Actuals Expended 3.30% 4.62% 11.01% 19.77%
OBJECT SERIES Salary & Wages Employee Benefits Purchased Services Supplies & Materials Capital Expenditures	\$ \$ \$ \$	6,254,216 1,802,962 2,152,028 757,214	\$ 6,441,277 \$ 1,868,623 \$ 2,175,646 \$ 733,791 \$ 422,823	\$ \$ \$ \$	Budget 6,475,810 1,966,620 2,198,530 772,830	\$ \$ \$	Budget - - -	\$ \$ \$ \$	215,293 84,384 231,214 140,320	+	Remaining 6,260,517 1,882,236 1,967,316 632,510 256,153	% of Budget Expended 3.32% 4.29% 10.52% 18.16% 12.89%	% of Actuals Expended 3.16% 4.45% 13.15% 26.36% 8.61% 0.00%	% of Actuals Expended 3.30% 4.62% 11.01% 19.77% 12.17%
OBJECT SERIES Salary & Wages Employee Benefits Purchased Services Supplies & Materials Capital Expenditures Debt Service	\$ \$ \$ \$ \$	6,254,216 1,802,962 2,152,028 757,214 301,581	\$ 6,441,277 \$ 1,868,623 \$ 2,175,646 \$ 733,791 \$ 422,823 \$ -	\$ \$ \$ \$	Budget 6,475,810 1,966,620 2,198,530 772,830 294,040	\$ \$ \$ \$	Budget	\$ \$ \$ \$ \$	215,293 84,384 231,214 140,320 37,887	+	Remaining 6,260,517 1,882,236 1,967,316 632,510 256,153 0	% of Budget Expended 3.32% 4.29% 10.52% 18.16% 12.89% 0.00%	% of Actuals Expended 3.16% 4.45% 13.15% 26.36% 8.61% 0.00% 14.48%	% of Actuals Expended 3.30% 4.62% 11.01% 19.77% 12.17% 0.00%



November 4, 2025 - Election Timeline





- •Finalize enrollment & budget assumptions
- •Complete 5-year projections



- Engage finance committee
- Analyze options
- Potential community survey



- Formal board approval of election
- Develop communication strategy



- Launch comprehensive strategic communication campaign
- Monitor & adjust to election day



Successful election!







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